

THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D.C. 20505

National Intelligence Council

NIC #8944-82

4 November 1982

MEMORANDUM FOR: Vice Chairman, National Intelligence Council

25X1 FROM : [REDACTED]  
National Intelligence Officer for Warning

SUBJECT : Initial Thoughts (1)

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1. In reviewing a bunch of Warning Memoranda, I noticed several problems which I believe we can work on:

-- There is great inconsistency in format. While we shouldn't be overly rigid we must be careful to ensure that the all fundamental arms are covered.

-- There is no consistent means of focussing on the warning issues. Perhaps there is little or no consensus about what a warning issue is, or should be.

-- "Collection gaps" rarely appear to be that. I'm sure my background will show here, but we should not confuse "collection gaps" with analytic or processing gaps or even need for collection emphasis.

-- See no mechanism for tracking issues, "gaps," or other implicit or explicit actions. Would not want to over bureaucratize, but then neither should we relegate issues to the ether.

2. Similarly, but I imagine more difficult to grapple with, are the problems surrounding intelligence assessments. It is not clear that identified warning issues, collection gaps, etc., are responded to in other than ad hoc fashion.

3. UNODIR hope to follow-up on these subjects.

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